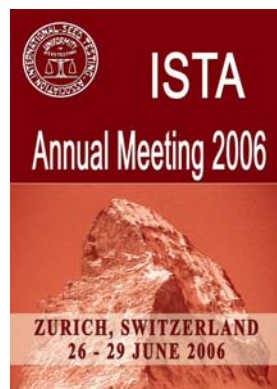


# **DRAFT**

# **ISTA STRATEGY**

**FOR CONSIDERATION AND DISCUSSION AT THE  
ORDINARY MEETING 2006**





## **INTRODUCTION**

Dear ISTA Member,

The draft strategy presented in this document was elaborated and approved by the ISTA Executive Committee and is herewith circulated to the ISTA Members for consideration.

To bring the ISTA strategy into force the Executive Committee has foreseen a three step process over one year:

### **1. Step – First Discussion – Annual Meeting 2006**

In the first step the draft strategy as outlined in this document will be orally presented by the ISTA President to the participants of the ISTA Ordinary Meeting on Wednesday, June 28, 2006. During that meeting, the draft strategy should be intensively discussed among the ISTA membership and the ISTA stakeholders.

The ISTA Executive Committee will take note of the comments, concerns or proposals for modifications coming from the ISTA membership and ISTA stakeholders and will - by considering and following these comments - revise the current version of the draft strategy.

### **2. Step – Final discussion – 28<sup>th</sup> ISTA Congress 2007**

The revised strategy will be circulated to the ISTA membership as 'Final Draft Strategy' for consideration and discussion one year later during the 28<sup>th</sup> ISTA Congress in Iguazu Falls, Brazil on Wednesday May 9, 2007.

During this meeting final adjustments on the strategy could be made.

### **3. Step – Voting process – Ordinary Meeting, 28<sup>th</sup> ISTA Congress 2007**

During the ISTA Ordinary Meeting 2007 at the 28<sup>th</sup> ISTA Congress in Iguazu Falls, Brazil on May 11, 2007 a vote of the ISTA voting delegates will take place to officially approve the ISTA strategy.

If you already have comments, concerns or proposals for modifications after reading this document, you are welcome to send these in a written form to the ISTA Secretariat already before the ISTA Annual Meeting 2006.

With kind regards

Pieter Oosterveld  
ISTA President

Michael Muschick  
ISTA Secretary General

February 28, 2006



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## **Draft ISTA Strategy [Version 2007 – 2010]**

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### **ISTA IS THE INDEPENDENT INTERNATIONAL ASSOCIATION FOR SEED TESTING**

**Vision:** *Uniformity in Seed Testing world wide*

**Mission:** *ISTA achieves its vision by producing internationally agreed rules for seed sampling and testing, accrediting laboratories, and providing international seed analysis certificates, training and dissemination of seed science and technology knowledge.*

#### **Some headlines in the development of ISTA over the past ten years**

- ISTA continued its role as the international association for seed science and technology and seed testing;
- ISTA membership increased from 64 countries (April 1994) to 76 countries and from 136 laboratories to 171 laboratories;
- ISTA opened its membership for seed company and private seed testing laboratories;
- ISTA has added method validation as an important part of method development;
- ISTA reviewed the referee tests system and transformed it into a proficiency test system, including clear and transparent standards for the required performance;
- ISTA introduced an accreditation standard for seed testing laboratories that meets the standards of internationally accepted accreditation, including an audit procedure that guarantees a worldwide uniform application of the standard;
- ISTA decided to open the accreditation system for seed company laboratories, including the issuance of the ISTA international certificates;
- ISTA has enhanced the decision-making process by introducing annual meetings;
- ISTA professionalised its internal organisation, including the introduction of modern office tools and techniques for communication;
- ISTA strengthened the relation and collaboration with international operating organisations and associations;
- ISTA and FAO concluded upon a Memorandum of Understanding for future co-operation.

#### **Considerations**

The increasing interest in ISTA and its activities indicates the importance of ISTA as a service provider for governments, international organisations, and the national and international seed trade. In a time of globalisation, seed industry in many countries entered into the international market. Governments want to support the industry and seek for co-operation with internationally operating associations such as ISTA. The ISTA rules, including the accreditation standard, is of increasing value for the goal of uniformity in seed testing. More and more, companies are doing business on the basis of bilateral agreements, including reference to the ISTA rules and methods.

#### **In conclusion**

The work of ISTA is very much appreciated and valuable for governments, international organisations and the seed industry. ISTA should continue its work and the development of the association.



## **Strategy**

### 1. Method development

Method development is an important activity for ISTA. The respective technical committees play a leading role in these activities. ISTA will make a study of the process of method development in order to examine whether the current structure needs changes. Important issues for the study are: the adjustment of the work to market demands, the availability of experts, financial aspects, etc.

The association will continue to organise annual meetings in order to facilitate contacts between the experts. Contacts between experts, either as members of committees or as individuals, are important for the exchange of information and ideas.

The association will continue to give support to the activities of the committees by supplying assistance from the secretariat.

### 2. Method validation

Method validation is an important element of method development and recognition. ISTA is developing a generic method validation programme for implementation. Methods developed by any person or laboratory can be submitted to ISTA for validation. A business plan will be elaborated.

### 3. Seed science

ISTA seed symposia have to compete with more specialised congresses and symposia. Nevertheless, part of the core business of ISTA is seed science. Therefore, the association will redefine the aim and structure of its symposia. The executive committee will seek cooperation with other associations that are active in the field of seed science. Furthermore the executive committee is considering other avenues for expanding seed science.

### 4. Training

ISTA will continue to organise workshops. ISTA wants to extend the collaboration with other organisations, especially for workshops in areas where seed testing is still in an early stage of development. ISTA realises that a professional approach to training programmes and workshops is needed.

In response to the expressed wish for ISTA training, the association is developing a seed analyst training programme.

The association will explore the possibilities of distance learning programmes.

### 5. Certificates

The ISTA certificate is a valuable document, providing a lot of information about quality of the seed involved. The association will examine how to increase the usefulness of ISTA certificates. Advantages and disadvantages of changing the wording from 'ISTA Certificates' to 'ISTA Seed Testing Reports' will be explored.

### 6. Accreditation

The accreditation programme of ISTA is very well accepted. Worldwide around 100 laboratories have been accredited. The performance of the laboratories has improved. The ISTA audits are very well received by most of the laboratories. The association sees the accreditation standard as an important part of the ISTA work. The basic principles of the audit procedures will remain untouched. However as before, comments and advice of auditees will be continuously subject to discussion and consideration in order to remain as effective and efficient as possible. The audits on the recently agreed performance based approach for testing on specified traits will continuously be reviewed, in order to find the best way to assure the quality of the laboratory.

### 7. International recognition

ISTA is a well-known international association. However, the association feels that not all governments, institutes, organisations and seed companies are aware of the benefits and possibilities ISTA can offer them. ISTA wants to show its value to all those who are working in the seed science and seed testing area. ISTA will start a campaign to enhance international recognition.

### 8. Products

ISTA's products are of great value to members and are also sold to non-members. The association is investigating ways to increase sales and reduce costs. Electronic publishing and distribution will be investigated.

### 9. Membership

While ISTA's membership has increased over the past 10 years, there is still potential for membership growth. The association will actively seek new members.